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Prepared By: Hussein Mousa

Approved By: Chris Frederick

Report Highlights:

In 2024, the Saudi food retail market was estimated at more than \$50 billion and projected to increase by more than 5 percent annually in the coming years due to the continued urbanization, growing population, changing shopping habits, expansion of physical store locations, and increasing popularity of online platforms. Saudi consumers prefer U.S. agricultural products, and the United States is well-positioned to gain additional market share over the next several years.

Executive Summary:

Saudi Arabia is one of the wealthiest countries in the world. In 2024, the 'country's GDP exceeded \$1.11 trillion, positioning the country as the 15th largest economy in the world and the most influential economy in the Middle East. Saudi Arabia is currently the largest exporter of petroleum in the world and depends on imports to meet 70 percent of its food demands.

Consumer-Oriented Agricultural Imports:

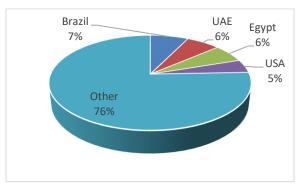


Chart 1: Top Exporting Countries to Saudi Arabia

Food Retail Industry:

Saudi 'Arabia's food retail sales reached more than \$50 billion in 2024 and are expected to grow approximately 5 percent in 2025. The significant growth in the domestic retail food sector has been a major incentive for continued expansion of major retailers in the county such as: LuLu, Tamimi, Panda, Danube and Othaim. Together, the five chains represent more than 80 percent of retail revenues.

Food Processing Industry:

Saudi 'Arabia's food industry is comprised of 1,300 registered companies; approximately 80 percent of them are large companies with more than 100 employees. Food processing sales are a major focus in the domestic market and account for more than 75 percent of overall revenue. Total investment in this sector is estimated at \$60 billion.

Food Service Industry:

Saudi 'Arabia's food service sales reached \$29 billion in 2024 and are expected to grow approximately 10 percent annually over the next few years driven by demand from labor camps, tourists, and religious visitors.

Ouick Facts CY 2024

Imports of Consumer-Oriented Products (US

\$15.6 billion-as of 2024)

List of Top 10 Growth Products in Saudi Arabia 2) Baby Food

1) Processed Meat & Seafood

3) Baked Goods 4) Ice Cream & Frozen Treats 5) Breakfast Cereals 6) Processed Fruits & Veggies 7) Ready Meals 8) Savory Snacks 9) Fruit Pie Fillings 10) Beverages/mocktails

Food Industry by Channels (in 000 million USD)

Retail Food Industry	\$58
Food Service-HRI	\$29
Food Processing	\$60
Food & Agricultural Exports	\$1.4

Top 10 Saudi Retailers

2) Othaim 1) Panda 3) Tamimi 4) LuLu 5) Danube 6) Farms

7) Bin Dawood 8) Carrefour Saudi Arabia

9) Manel 10) Nesto

GDP/Population

Population (millions): 33.10 GDP (trillion USD): 1.11 GDP per capita (USD): 27,680

Sources: World Trade Atlas

Strengths/Weaknesses/Opportunities/Threats

Strengths	Weaknesses
-Well-established market with modern distribution channels. - Dependent on food imports and U.S. food is considered high-quality	- Freight costs from the United States are higher than competitors
Opportunities	Threats
-Retail, food service and food processing sectors are growing	-High level of competition from export-focused competitors

SECTION I. MARKET SUMMARY

In recent years, the Saudi food retail market has been robust and expanding, supported by substantial investments in both physical infrastructure and digital transformation to meet evolving consumer demands. Hypermarkets and supermarkets are gradually overshadowing the traditional retail sector as the demand for packaged food continues to rise. In 2024, the food retail market was valued at over \$50 billion and is expected to grow at an annual rate exceeding 5 percent. Key factors driving growth include increased disposable income, a growing population, the development and expansion of urban areas, the expansion of both physical and online retail channels, and changing consumer preferences that emphasize convenience and processed food options. Particularly, online grocery shopping is on the rise, with online sales projected to account for more than 10 percent of total grocery sales in the next couple of years. Major food retailers, including Othaim, Panda Retail Company, Tamimi and Farms, and Danube, play a leading role in this growth.

US food products generally yield greater profit margins than imports from different Asian and Arab nations. Additionally, they are perceived as higher quality than locally produced items. Consequently, the demand for US food products has remained robust. In the previous year, the United States exported around \$1.5 billion in agricultural and related products to the Kingdom of Saudi Arabia.

The Kingdom is reliant on imports to meet up to 80 percent of its food consumption needs, and US retail food product exports to the country have grown rapidly over the past several years, reaching a value of approximately \$615 million in 2023. In 2024, the exports declined by roughly 3 percent to \$597 million. US Customs data for the first 9 months of this year indicates a 2 percent increase in exports of consumer-ready food products to Saudi Arabia compared to the same period last year. The continued rapid expansion of retail outlets, online grocery shopping applications, and home delivery services is greatly benefiting US retail packaged food products.

The total processed foods market in the Kingdom has been experiencing considerable growth, driven by several factors including changing consumer preferences, rapid urbanization, and the increasing demand for convenience and processed food products. The market ranges from ready-to-eat meals to frozen foods, snacks, and beverages. The main factors that are contributing to continued expansion in consumer-oriented food products could be the following:

1. Population Growth and Demographics

The Saudi population is 32.5 million and projected to reach forty million by 2030. Millions of foreign workers come to the Kingdom annually to work on several gigantic construction projects, creating opportunities for packaged ethnic foods. The young consumer group (63% under age 30) is increasingly looking for convenience in their food choices.

2. Rapid Expansion of Retail Outlets in the Kingdom

The continued physical expansion of retail outlets due to the rapid urbanization and the persistently expanding online grocery shopping and home delivery services benefit packaged food products.

3. Changing Lifestyles and Consumption Patterns

Increasing busy and congested urban lifestyles, coupled with the rising number of working women currently estimated at 36 percent compared to less than 15 percent a decade ago, have led to an increased preference for convenient, ready-to-eat and quick-to-prepare foods such as frozen foods, microwavable foods and other ready to cook foods that have time saving options. Women in Saudi Arabia have been catching up with their Western counterparts in all walks of life.

4. Health Consciousness

There is a growing awareness of health and wellness among consumers in Saudi Arabia. This is increasing the demand for healthier packaged food options such as organic, low-sugar, natural foods, and gluten-free food products.

5. International and Local Brands

Both international and local brands are highly active in the Saudi packaged foods market. Major global food companies such as Nestlé, Unilever, Mondelēz, and PepsiCo, along with strong local brand names such as Freshly, Goody's, Sunbulah, Binzagr, SAVOLA, Almarai and others are frequently introducing new food concepts that meet the changing consumer needs.

Table 1 – Major Advantages & Challenges in the Saudi Market

Advantages	Challenges
The United States is considered a supplier of	Price competitiveness of local products and imports
quality food products.	from parts of Asia, Brazil, the EU, New Zealand, and
	Türkiye.
Saudi Riyal (SR) is pegged to the U.S. dollar at	Freight costs from the United States are higher than
the rate of \$1 to 3.75 SR, which currently	those from export competitors in Europe and Asia.
benefits U.S. exports.	
High per-capita income and purchasing power	Local importers prefer to initiate business deals with
helps increase demand for healthy, organic	small orders; conditions many U.S. exporters are not
products.	willing or able to meet.
Hypermarkets are popular destinations for	Saudi Arabia maintains dual date labeling system
shopping as well as family outings.	(production and expiration) for all food products.
The United States is recognized among the	High markups, listing and other fees that major
business community as a dependable supplier.	retailers charge significantly increase the cost of
	launching new products in the Saudi market.
Government regulations and awareness	Some food retailers return products to suppliers that
campaigns are driving more Saudis to opt for	are not sold by the expiration date printed on
better diet and healthier food products (low in	packages to get reimbursed.
salt and sugar, high fiber, or added vitamins).	
The increasing number of foreign workers,	General lack of brand awareness and loyalty by most

pilgrims and tourists creates demand for	of the Saudi consumers.
institutional food products.	
More than 13.5 million expats live in Saudi	Negative consumer attitude towards food containing
Arabia thus creating demand for ethnic foods.	or made from biotech products.
Saudi retail outlets are equipped to carry all	Some consumers perceive U.S. food products as
types of items, including fresh and frozen items.	promoting a relatively unhealthy lifestyle.
Major retail chains are constantly looking for	The Saudi Food and Drug Authority (SFDA) has
new-to-market U.S. products.	rapidly issued new regulations and standards, which
	have closed the market to several U.S. products.

SECTION II. ROAD MAP FOR MARKET ENTRY

The success of a U.S. company entering the Saudi market depends on its product, its market knowledge, and its ability to build relationships with established and knowledgeable importers. An experienced Saudi importer should know the market, import regulations, required documentation, and communicate with regulators. This link leads to recently published FAS GAIN Reports, especially the Agricultural Import Regulations and Standards (FAIRS) reports that potential U.S. exporters may find useful. These reports provide more detailed information on Saudi food regulations and certification requirements.

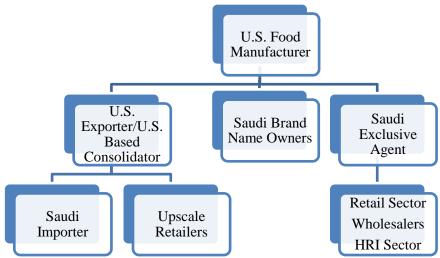
Market Structure

There are numerous food importers in the Kingdom of Saudi Arabia (KSA), and approximately 40 account for the bulk of food imports from the United States. For exporter business tips, please search for FAS Riyadh's recently issued Export Guide at this link. When considering Saudi Arabia as a potential export destination, please consider the following points:

- U.S. producers often sell directly to Saudi exclusive agents, pack for a Saudi private label, or sell exclusively to a U.S.-based consolidator.
- U.S. consolidators sell mostly to Saudi importers and, to some extent, major retailers. Often the
 consolidator is the sole regional agent of the U.S. manufacturer or brand owner covering the
 Middle East and Africa. Consolidators may also provide services such as placing Arabic labels
 on food packages.
- Most major Saudi importers operate well-established distribution networks and sell directly to retailers, wholesalers, and the HRI sector all over the Kingdom.

Flow Chart of Distribution Channels

The flow chart below highlights the various marketing and distribution channels of imported food products in Saudi Arabia.



Major Supermarkets \Hypermarkets in Saudi Arabia There are no specialized food publications or retail journals in Saudi Arabia and as a result, reliable data on food retailers' sales and floor space is not readily available. Profiles of the major food retailers are below.

- Othaim Supermarkets: This Saudi company has more than 390 retail stores in Saudi Arabia and forty-six stores in Egypt. The company also has 141 wholesale outlets in Saudi Arabia. Most of the company's purchases are local, but they are also imported directly.
- Panda Retail Company: The largest retailer in Saudi Arabia. This publicly traded Saudi company has 185 retail outlets (hypermarkets and supermarkets) in Saudi Arabia. The firm also has two hypermarkets in Egypt and one in Dubai, United Arab Emirates (UAE). Most of the company's purchases are local, but they are also imported directly.
- <u>Tamimi Supermarkets</u>: An upscale supermarket with 165 branches in Saudi Arabia and one in Bahrain. The company is one of the largest consolidated U.S. food product importers in Saudi Arabia. It is the only Saudi supermarket that currently sells chilled U.S. beef.
- <u>Farm Superstores:</u> This Saudi company has 107 retail outlets in the KSA (90 supermarkets and 17 mini markets serving exclusive residential complexes. Most of the company's purchases are local but do direct imports as well.
- <u>BinDawood Holding</u>: Operates a total of 95 stores across Saudi Arabia and Bahrain. This includes 55 Danube stores and 27 BinDawood supermarkets, along with 3 Express stores. It is major importer of consolidated U.S. food products.

- <u>LuLu Hyper\Supermarkets</u>: Operates 68 outlets in Saudi Arabia, including hypermarkets, express stores, and mini markets. It is a major importer of consolidated U.S. food products.
- <u>Carrefour Saudi Arabia</u>: It is a subsidiary of Majid Al Futtaim of UAE; the exclusive Carrefour franchisee in 40 countries across the Middle East, Africa, and Asia. They have 20 Saudi hyper and supermarkets and mainly imports from France.
- <u>Manuel Supermarket</u>: It is an upscale Saudi supermarket with 12 outlets. It imports significant percentage of U.S. high value food products.

E-Commerce

Online shopping has surged in popularity, with nearly all retail outlets adopting it as a crucial and expanding sales and marketing channel. Both grocery and non-food items are now delivered quickly and reliably. The online grocery shopping market in Saudi Arabia was estimated at approximately USD 1.6 billion in 2024 and is projected to grow by more than 10 percent over the next five years. Saudi investors and government-backed investment firms are either acquiring existing applications or creating new ones. The NANA application stands out as the leading platform for online grocery shopping and delivery, specializing in home essentials from retail stores. The growth of home delivery services has also benefited U.S. retail packaged food products. While several aggregators offer services like NANA, it remains the largest online grocery retailer and home delivery service in the market.

SECTION III. COMPETITION

The United States faces fierce competition in the Saudi food import market from Brazil, Egypt, the EU, India, New Zealand, Turkey, and the UAE.

Table 2: Saudi Imports of Select Food Products by Major Suppliers in 2024

Product Category	Supplier	Mkt	Strengths of Key	Advantages &
& Total		Share	Supply Countries	Disadvantages of Local
Import Value				Suppliers
Dairy Products	1. NZ	16.6%	Price competitiveness	Local food processors
\$1.50 billion	2. UAE	19.6%	and quality are key	import cheese blocks for
	3. France	9.2%	factors in this	repacking into smaller
	4. Netherlands	9.1%	market. New Zealand	consumer-sizes. Locally
	7. USA	5.4%	has been the	processed cheeses are price
			dominant exporter of	competitive. Recent tariff
			cheese and milk	increases favor local
			powder to Saudi	producers.
			Arabia.	
Poultry Meat &	1. Brazil	70.1%	Brazil is the most	Local broiler meat

Prods. (ex. eggs)	2. France	18.8%	price competitive	production has gained
\$1.20 billion	3. UAE	5.7%	supplier. It also meets	momentum in recent years
\$1.20 DIIIIOII	4. Ukraine	5.0%	food service size,	due to government
			,	
	10. USA	0.5%	moisture, and fat	assistance programs. It
			content	currently accounts for
			requirements.	approximately 60 percent of
				total consumption.
Fresh Fruit	1. Egypt	18.6%	Price and availability	Saudi Arabia depends on
\$840 million	2. UAE	16.7%	are the major criteria	imports as it produces
	3. Ecuador	10.9%	when importing fresh	limited quantities of citrus,
	4. Turkey	7.8%	fruit.	grapes, and pomegranate.
	6. USA	6.9%		
Processed	1. Netherlands	20.7%	U.S. exports of these	Some local food processors
Vegetables	2. Belgium	15.9%	products have been	import frozen vegetables for
\$480 million	3. USA	13.5%	steadily increasing	repackaging. Locally
	4. Egypt	12.7%	due to competitive	packed vegetables are
	5. UAE	7.9%	prices and quality.	highly competitive.
Fish Products	1. Thailand	31.5%	Thailand is the	
\$470 million	2. UAE	26.8%	dominant supplier of	
	3. Indonesia	12.6%	fish products; it	
	4. Norway	6.8%	mostly ships canned	Saudi Arabia is a significant
	16. USA	0.4%	tuna. The UAE re-	exporter of high quality
	10. 0511	0.170	exports seafood,	commercial Red Sea shrimp
			including U.S.	to the EU, U.S., and Japan
			products. Norway	
			ships farmed salmon.	
Snack Foods	1.UAE	22.5%	The UAE is a	
\$430 million	2. Italy	17.8%	regional food	Local snack food producers
ψ τ σο mimon	3. Turkey	15.7%	processing and	depend on imported raw
	4. Poland	8.0%	exporting center. The	materials, and they do not
	7. USA		1 0	
	7. USA	2.6%	EU and Turkey are	pay import tariffs on food
			also major suppliers	products imported for
			due to quality and	reprocessing.
Doof & Doof	1 Dmog!1	44 00/	price.	
Beef & Beef	1. Brazil	44.8%	Indian buffalo meat	
Products	2. India	32.2%	and Brazilian beef	The subscient C 41 C
\$370 million	3. Pakistan	8.3%	target lower income	The only significant beef
	4. USA	3.2%	consumers and the	production is dairy steers
	5. Netherlands	3.0%	catering sector. U.S.	and spent dairy cows.
			beef commands a	
			higher price.	
Fresh Vegetables	1. Egypt	31.5%	Price and availability	Saudi Arabia is 85 percent
\$340 million	2. Jordan	25.3%	are the major criteria	self-sufficient in fresh
	3. Netherlands	12.6%	when importing fresh	vegetables. Prices of locally

	4. Turkey	8.5%	fruit.	produced vegetables are
	9. USA	0.9%		usually higher than
				imports.
Tree Nuts	1. USA	43.4%	Almonds account for	
\$280million	2. India	26.2%	the largest percentage	No local production of tree
	3. Turkey	10.2%	of Saudi tree nut	No local production of tree nuts. There is some local
	4. UAE	9.0%	imports. The United	
	5. Hong Kong	3.1%	States is the dominant	repackaging and
			supplier of almonds	processing.
			to Saudi Arabia.	
Processed Fruit	1. India	24.5%	Over the past few	
\$190 million	2. UAE	12.6%	years, India has	Some local food processors
	3. Egypt	10.2%	become the largest	import frozen fruit for
	4. Turkey	9.4%	supplier of processed	repackaging into smaller
	5. USA	7.4%	fruit to Saudi Arabia	consumer-size containers.
			followed by the UAE	
			and Egypt.	

IV. BEST PROSPECTS

Currently, more consumers in Saudi are seeking out the following products: healthier lifestyle products (diet foods, organic etc.), beef, poultry meat, beverage ingredients, non-alcoholic beer, tree nuts, dairy products, plant-based meats, fresh fruit and vegetables, processed fruits and vegetables, fruit and vegetable juices, honey, and snack foods. This link provides data on U.S. Exports of Agricultural Related Products to Saudi Arabia for the past five years.

V. KEY CONTACTS AND FURTHER INFORMATION

U.S. suppliers can contact Post to be matched with prospective importers, to qualify prospective importers, for assistance clearing consignments of U.S. products, marketing opportunities, or for market information and regulations.

Post Contact Information

Office of Agricultural Affairs, U.S, Embassy,

Tel: 966-11-488-3800 Ext. 4351

Internet E-Mail Address: Agriyadh@usda.gov

Attachments:

No Attachments